

ECONOMIC ANALYSIS

NURSING HOMES' CONTRIBUTION

TO

WISCONSIN'S

ECONOMY & EMPLOYMENT

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NURSING HOMES' CONTRIBUTION TO WISCONSIN'S ECONOMY & EMPLOYMENT

EXECUTIVE SUMMARY

The economy is in the throes of economic adjustment and a structural change. Already underway are demographic shifts that are causing permanent disruptive changes in the economy. Wisconsin will feel the workforce changes acutely. Job losses and the pending retirement of aging Baby Boomers affect Wisconsin as much if not more than other states due to the nature of state's traditional industry mix and higher than national average population age.

Moreover, the older relative age of Wisconsin's population and the fact that elderly care cannot be outsourced overseas makes senior care providers increasingly important to the state's economy. Therefore, nursing homes' economic health and value to their communities and the state cannot be overlooked.

Wisconsin's nursing homes:

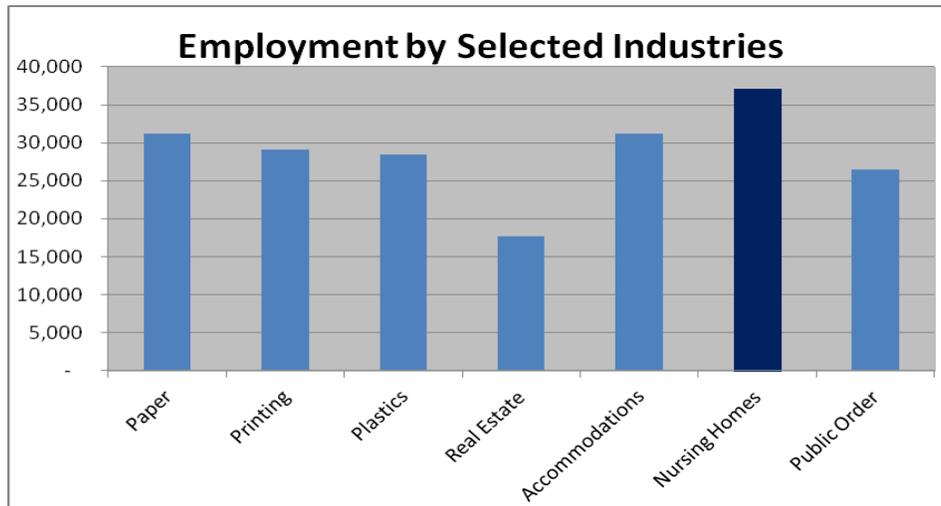
- **Spend almost \$2.9 billion on payroll and good and services in Wisconsin**
- **Account for over \$5.5 billion in economic activity within the state**
- **Pay out \$1.8 billion in wages, salaries and benefits**
- **Employ over 37,000 FTE workers and create another 27,316 support jobs**
- **Maintain facilities to accommodate over 32,000 residents, and**
- **Generate over \$250 million in state income, sales, and property taxes.**

Wisconsin's nursing homes make a highly valued contribution to not only the clientele served and their families, but also to the state and the individual communities in which they reside. In some communities, the local nursing home may be the largest and most stable employer in the area, supplying jobs, incomes and sustainability to other local area businesses.

The total economic contribution nursing homes make to Wisconsin's economy is large indeed. As a business resource, Wisconsin's nursing homes should remain a viable segment of the state's economic landscape. Furthermore, Wisconsin's nursing homes will become increasingly valuable as the state's elderly population increases with the aging of the Baby Boomers. The growing elderly segment of the state's population will require an ever-increasing level of services provided by Wisconsin's nursing homes and other long-term care providers.

Direct Economic Impacts

Wisconsin nursing home expenditures totaled almost \$2.9 billion in 2010 and they employed 52,306 workers, an equivalent of 37,137 full-time equivalent positions. This is more employment than each of the paper, printing, plastics, real estate, and accommodation industries' in the state.¹ The industries named above are often referred to as some of the “driver” industries of the state – those industries that contribute greatly to Wisconsin’s economy – and nursing home’s employ more workers.



Nursing homes paid out about \$1.8 billion in total payroll and benefits in 2010, some 61% of total operating costs. Another \$1.1 billion dollars were spent in the purchase of goods and services from other supply chain businesses. Nursing home facilities paid out nearly \$12.9 million dollars in real estate taxes, personal property taxes and municipal service fees.

Direct Economic Inputs

<u>Items</u>	<u>Amount</u>
Payroll & Benefits	\$ 1,765,845,377
Purchases of Good & Services	1,107,563,073
RE, PP, Municipal Taxes & Fees	12,986,880
Total	\$ 2,886,395,330

To fairly represent the impact nursing home employee spending makes to the state, we use only discretionary disposable income. We arrive at that figure by subtracting personal income tax, Social Security, and FICA withholdings from the total payroll numbers. Federal and state income taxes were calculated using average tax rates against personal income from the Wisconsin Tax Payers Alliance. We also assumed no other income, earned or otherwise. This yields a conservative estimate of personal income taxes paid as no account was given for income from savings deposits, bond or equity investments or rents or transfer payments.

Federal income taxes paid by Wisconsin’s nursing home employees in 2010 were estimated at \$178 million. State income taxes amounted to \$45 million. Company paid employee benefit costs totaled over \$381 million in 2010. The flow of benefits payments within the state economy

is unclear so those were shared down to half the expenditure. Facility real estate, personal property, and municipal taxes and fees totaled almost \$13 million. These costs were subtracted out of the business expenditure totals, but later accounted for in government revenues.

Total Economic Contribution

The flow of dollars spent by nursing facilities within the state's economy expands as the money passes through the hands of supply chain firms. Nursing home employees spend their income on other goods and services in the local economy and the nursing homes themselves purchase goods and services from supply chain businesses. The firms along the supply chain in turn pay wages and salaries and purchase goods and services from businesses further along the chain. As a result, the total money spent by a nursing home on payroll and goods and services expands to a larger monetary impact in a regional economy. This is referred to as the multiplier effect. Some of the dollars are lost to other regions by out-of-state purchases of goods and services by employees and supply chain businesses and is termed leakage.

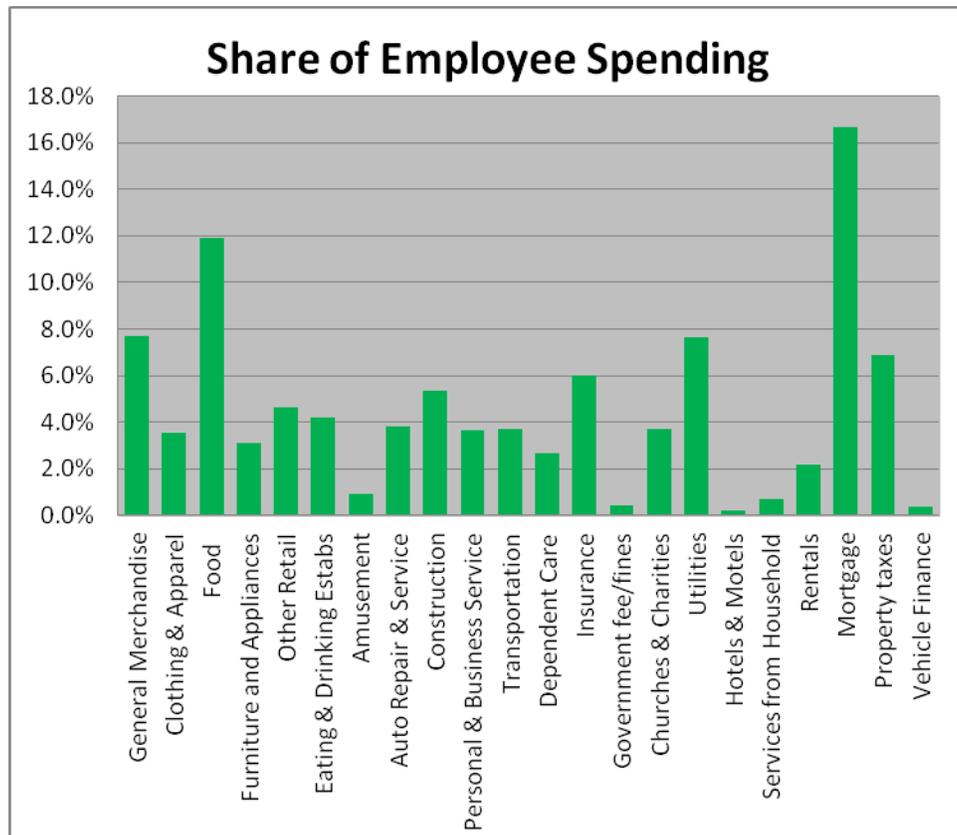
Method

Using coefficients from input/output models of economic activity developed by Dr. William A. Strang of the University of Wisconsin—Madison, and IMPLAN as guides, the fiscal flows of payroll, taxes, business purchases, and employment are multiplied to estimate the total economic contribution that Wisconsin's nursing homes make to the state's economy.² The data was drawn from the State of Wisconsin 2010 Medicaid Cost Reports.

Due to the limited detail of the data used, precise quantification of the total economic contribution is not possible. Therefore, the analysis was undertaken with the intention of erring on low side and the reported results should be viewed as conservative estimates of the total economic contribution that Wisconsin's nursing homes make to the state's economy. For example, no consideration was given to the flow of federal money back to Wisconsin in terms of non-health care aids of the \$178 million Wisconsin's nursing homes' employees paid in federal income taxes. Other earned and un-earned income of nursing home employees is also not considered in the calculation. In-state flows of employee benefit payments were unclear and have been accounted for at a fifty percent share.

Monetary Flows

Due to the multiplier effect, the total monetary impact is larger than the nursing homes' direct expenditures of \$2.9 billion suggests, even with deductions for federal taxes and benefits paid. Nursing home employee purchases of food, clothing, shelter, entertainment, and other goods and services in turn pay for, among other things, the wages and salaries of the employees at the patronized business establishments and so forth. Some of the earnings are saved and some of the money leaks out of the region through out-of-state purchases, mostly by businesses' purchases of goods manufactured outside the state. Business purchases act in the same manner, only with greater leakages through out-of-state purchases. The leakages reduce the direct cash flows and hence the total economic contribution calculated.



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Total Economic Impact of Wisconsin's Nursing Homes

<u>Category</u>	<u>Direct Impact</u>	<u>Economic Multiplier</u>	<u>Economic Contribution</u>
Payroll net Taxes and Leakages	\$ 1,016,611,222	2.5	\$ 2,381,286,264
Purchases of Good & Services	1,298,178,768	2.3	3,000,936,325
Wisconsin Personal Income Tax	44,861,493	2.8	127,110,555
Property Taxes	12,986,880	2.8	36,797,026
TOTAL	\$ 2,372,638,363		\$ 5,546,130,170

The total economic contribution to the state attributable to Wisconsin nursing homes was over \$5.5 billion in 2010. This is a conservative figure as data limitations forced a cautious approach to the quantitative analytics. Nevertheless, it is readily apparent that Wisconsin nursing homes' activities are overwhelmingly beneficial to the state's overall economy – the private sector, workers, the government, and Wisconsin's citizenry at large.

Industry Breakout

The spending by nursing homes is scattered across many different industries. Some 400 industries benefit from the non-payroll spending of Wisconsin nursing homes, which amounts to

over \$1.7 billion. Below is a table of the industries receiving funds from nursing home spending, their share of the monetary pie, and their dollar amounts of the \$1.7 billion.³

Industry Breakout	Share	Dollars
Real estate establishments	9.78%	\$ 168,249,368
Insurance carriers	6.49%	111,586,487
Food services and drinking places	4.83%	83,015,021
Wholesale trade businesses	4.26%	73,302,398
Management of companies and enterprises	3.66%	62,939,847
Employment services	3.53%	60,776,564
Electric power generation, transmission, and distribution	3.35%	57,679,119
Monetary authorities and credit intermediation activities	3.08%	52,938,703
Telecommunications	2.74%	47,102,458
Imputed rental activity for owner-occupied dwellings	2.57%	44,161,906
Management, scientific, and technical consulting services	2.54%	43,692,490
Animal (except poultry) slaughtering, rendering, and processing	2.00%	34,471,327
Other state and local government enterprises	1.97%	33,888,755
Services to buildings and dwellings	1.87%	32,240,412
Accounting, tax preparation, bookkeeping, and payroll services	1.80%	30,883,885
State & local gov't, education (payroll only)	1.73%	29,711,489
Legal services	1.65%	28,324,430
Sanitary paper product manufacturing	1.45%	24,886,970
Private hospitals	1.44%	24,835,070
Offices of physicians, dentists, and other health practitioners	1.40%	24,062,018
Other	37.9%	651,043,098
Total	100.0%	\$1,719,791,813

The primary recipients of Wisconsin nursing home spending are real estate establishments, insurance carriers, food service companies, and wholesale trade businesses. The expenditures are concentrated in the top 50 industries. Twenty industries receive over 62% of monetary flows. The top fifty industries receive over 83% of the non-payroll nursing home expenditures.

Jobs Creation

Wisconsin nursing homes directly employ over 52,000 workers, amounting to over 37,000 FTE positions. However, the total jobs impact the state's nursing homes make is far greater than their immediate employment requirements. The goods and services nursing homes and their employees demand for daily operations require a supply chain of manufacturing, processing, and distribution that is manned by other businesses. As a result, the operational needs of the nursing homes indirectly employ another 27,000 workers in the state.

The indirect employee figure is derived through two different methods. One method (jobs-to-jobs) is to multiply the number of nursing home employees by a factor that relates to jobs to support the employee. The other method (dollars-to-jobs) applies a different factor to the dollars spent on business goods and services by the nursing homes. The total indirect job creation is the sum of the two.

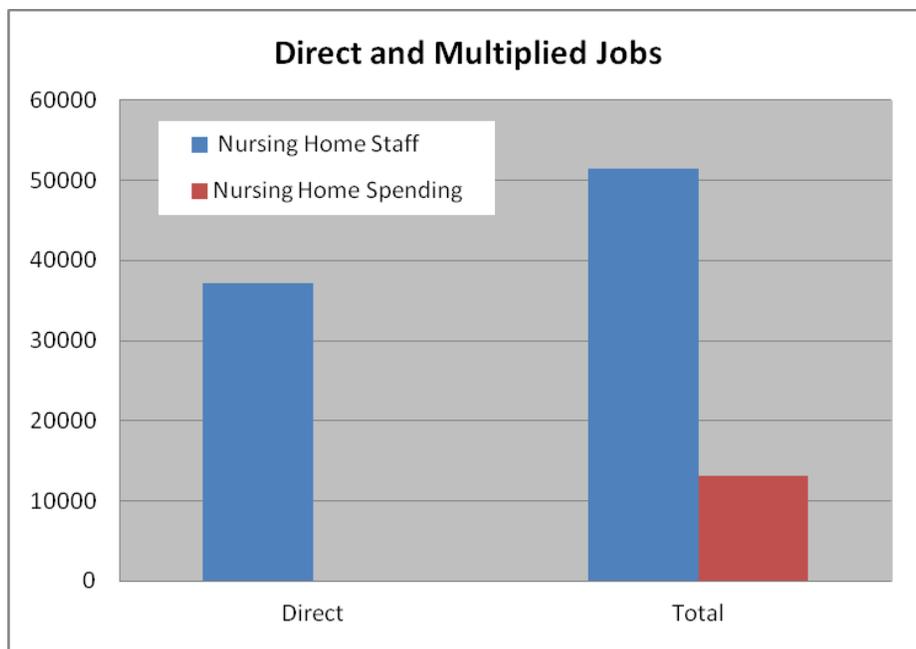
Using the first method, jobs-to-jobs, the 37,137 FTE nursing home jobs in Wisconsin generates another 27,316 jobs in supply chain businesses in the state. The jobs multiplier used here is

0.38.⁴ That is to say that for every 100 nursing home jobs, there are another 38 jobs created in the state to fulfill the supply needs of those nursing home workers both at work and at home.

The calculus is somewhat different under the second, dollars-to-jobs, method. The estimated number of jobs generated is a function of the total business spending of the state’s nursing homes. We use total business purchases, in this case \$1,311,165,648, the total expenditures figure reported by the State of Wisconsin 2010 Medicaid Cost Reports. The jobs multiplicative factor is 9.95 jobs per \$1 million in expenses.⁵ The result is that the \$1.3 billion in Wisconsin nursing home business spending creates a total of 13,044 jobs. Adding all jobs together totals 64,453 FTE jobs due to the nursing home operations across the state.

Jobs Creation of Wisconsin’s Nursing Homes

<u>Job Creator</u>	<u>Head Count</u>	<u>FTE Equivalent</u>
Total Number of Nursing Home Workers	52,306	37,137
Jobs-to-Jobs additions		14,272
Nursing Homes Business Spending-to-Jobs		<u>13,044</u>
Total FTE Jobs Created		64,453



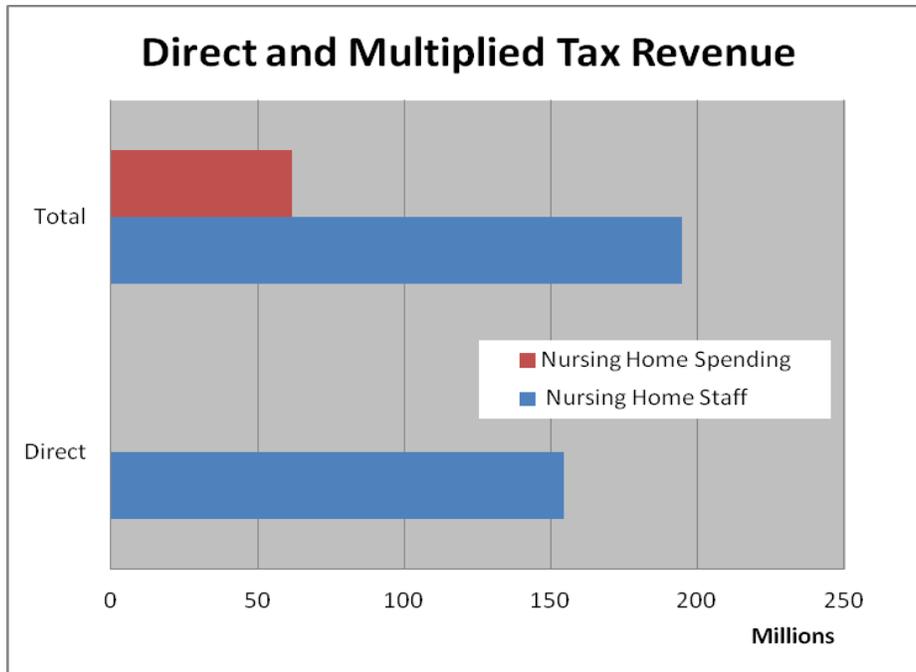
Generation of State Tax Revenue

Federal income tax payments represent leakages out of the regional economy. No assumption was made about the amount of non-Medicaid federal tax revenue that flows back to Wisconsin in this analysis. Essentially all of the personal income tax paid to the state is spent back in the state’s economy. Therefore, state income taxes are included in the total economic contribution that the firms and their employees make to state, as are sales taxes, and real estate, property and municipal taxes and fees.

Nursing Homes' employees pay state income, sales, and property taxes. Jobs created as a result of nursing homes' activities generate additional tax revenue for Wisconsin. The total Wisconsin income, sales, and property tax revenue generated due to nursing homes presence in the state totaled over \$250 million in 2010.

Tax Revenue Generation of Wisconsin's Nursing Homes

<u>Tax Revenue Generation</u>	<u>Tax Revenue</u>
Employee Tax Revenue	\$141,411,212
Staff Generated Jobs Tax Revenue	53,548,446
Nursing Homes Taxes and Fees	12,986,880
Nursing Home Spending Generated Jobs Tax Revenue	48,938,768
Total State Tax Revenue Generated	\$ 256,885,306



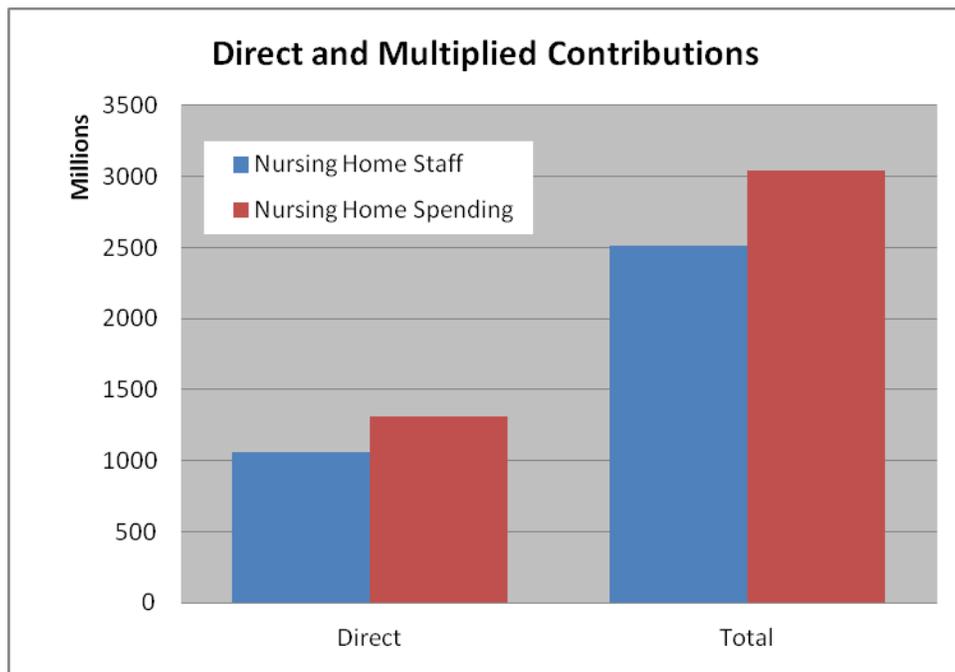
Summary

Wisconsin's nursing homes make a highly valued contribution to not only their clientele and families they serve, but also to the state and the individual communities in which they are located.

Direct payroll, corporate tax payments, and business purchases by Wisconsin nursing homes amount to almost \$2.9 billion per year. Employee payroll, including benefits, constitutes the largest share at almost \$1.4 billion, amounting to 62% of total nursing home expenditures. Business purchases amount to \$1.3 billion dollars. Personal state income and corporate taxes and fees combine for almost \$50 million. Wisconsin nursing homes employed over 37,000 FTE employees.

Wisconsin nursing homes \$1.7 billion in non-payroll spending flows into over 400 industries across the state. The top fifty of which receive over 83% of monetary stream.

The multiplied effects of nursing home activity spotlights the enormous economic contribution Wisconsin's nursing homes make across all sectors of the state's economy, totaling over \$5.5 billion.



Consumption by the state's nursing home employees contributed over \$2.5 billion in sales revenue to Wisconsin's economy in 2010. The total economic impact of nursing homes' purchases from other Wisconsin based businesses amounted to almost \$2.4 billion in 2010. The total economic impact of corporate and personal income taxes paid to the state by the nursing homes and their employees amounted to over \$250 million. Total jobs created as a result of Wisconsin nursing homes activities amount to over 64,000.

It is readily apparent, even with the conservative estimates made in this study, that Wisconsin's nursing home profession makes a very large contribution to the state's economic health. The nursing home profession is overwhelmingly beneficial to the state, the private sector, workers, the government, and Wisconsin's citizenry at large.

Economic Impact of a Typical 100-Bed Nursing Home Facility

The total economic impact of the nursing home profession can be broken down to a “typical” 100-bed facility. In calculating these figures, we shared the aggregate numbers down to represent a 100-bed sized residence and then applied the same sales, output and jobs multipliers as in the statewide analysis above.

The typical 100-bed nursing home spends about \$6.8 million on non-payroll and payroll expenses. Total non-payroll facility expenditures amount to \$3.8 million with payroll including benefits being about \$3.0 million. The 100-bed facility employs 108 FTE workers and creates another 79.4 jobs.

Typical 100-bed Nursing Home Facility Expenditures and Economic Contribution

Item	Direct	Multiplier	Total Contribution
Payroll net Taxes and Leakages	\$ 2,956,468	2.4	\$ 6,986,516
Purchases of Good & Services	<u>3,813,080</u>	2.3	<u>8,814,510</u>
Total Expenditures	\$ 6,769,548		\$ 15,801,026
Business Spending to Jobs (\$:jobs)	3,813,080	\$1M:9.95	37.9
Jobs to Jobs (jobs:jobs)	108.0	1:0.384	<u>41.5</u>
Total Jobs	<i>Includes 108.0 direct jobs</i>		187.4

The total economic contribution of a single 100-bed nursing home amounts to almost \$16 million, with most of the money going to the local community through employee wages and supply chain business purchases. Each 100-bed facility, figuring \$6.8 million in total expenditures, creates almost 190 jobs and generates \$709,296 in tax revenue.

Nursing homes create jobs and local demand for goods and services. Each nursing home plays a significant role in the care of Wisconsin’s elderly citizens in its area. Each also contributes to the health of the local community’s economy. Elderly care demand is growing and is especially important through the current economic downturn. Both nursing home roles are likely to increase as the Baby Boomers age and their demand for quality nursing care swells immensely over the next 10 to 20 years.

Backnotes

- 1) Quarterly Census of Employment and Wages, U.S. Bureau of Labor Statistics, 2011.
- 2) Winters, Dennis K., Strang, William A, The University of Wisconsin-Madison's Economic Contribution to the Region, June 2003.
- 3) IMPLAN industry distribution.
- 4) IMPLAN jobs-to-jobs figures for these calculations.
- 5) IMPLAN dollars-to-jobs figures for these calculations.

Wisconsin Nursing Facilities Economic Impact Analysis by State Senate District

March 2013

The attached nursing-facility specific community economic impact analysis has been computed by LeadingAge Wisconsin and WHCA/WICAL based on the March 2013 Report, *Economic Analysis: Nursing Homes' Contribution to Wisconsin's Economy & Employment*, issued by NorthStar Economics, Inc., Dennis K. Winters, Principal Investigator.

LeadingAge Wisconsin and WHCA/WICAL engaged NorthStar Economics, Inc. to analyze and report on the economic impact of nursing homes on Wisconsin's economy. The consulting firm's Report revealed that Wisconsin Nursing facilities collectively contribute over \$5.5 billion to the state's economic activity.

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Carpenter	Mitchell Manor	West Allis	74	Riemer	8,265,725	19,295,859	156	686,498
Carpenter	Sunrise Care Center, Inc.	Milwaukee	99	Riemer	9,099,771	21,169,153	213	918,423
Carpenter	St. Ann Rest Home	Milwaukee	50	Zamarripa	2,452,565	5,730,569	87	463,850
Carpenter	Mercy Residential & Rehab Center	Milwaukee	60	Zepnick	5,579,750	12,984,979	128	556,620
Carpenter	Wheaton Franciscan - Terrace at St. Francis	Milwaukee	81	Zepnick	6,156,174	14,361,265	157	751,437
Carpenter Total:					\$ 31,553,986	\$ 73,541,825	742	\$ 3,376,828
Cowles	Good Shepherd Services, Ltd	Seymour	75	Steineke	4,496,294	10,499,586	136	695,775
Cowles	St. Paul Elder Services	Kaukauna	117	Steineke	13,191,363	30,737,431	259	1,085,409
Cowles	Birch Hill Care Center	Shawano	74	Tauchen	3,992,655	9,292,682	138	686,498
Cowles	Evergreen Care Center	Shawano	65	Tauchen	3,298,943	7,681,721	119	603,005
Cowles	Greentree Health & Rehabilitation Center	Clintonville	60	Tauchen	3,108,172	7,245,286	109	556,620
Cowles	Homme Home for the Aging	Wittenberg	110	Tauchen	7,364,139	17,178,699	208	1,020,470
Cowles	Manor Care Health Services - Shawano	Shawano	100	Tauchen	4,424,791	10,336,258	173	927,700
Cowles	Maple Lane Health Care Center	Shawano	74	Tauchen	4,220,564	9,831,095	138	686,498
Cowles	Pine Manor Health Care Center	Clintonville	95	Tauchen	3,740,666	8,733,017	163	881,315
Cowles	Kindred Transitional Care and Rehab-San Luis	Green Bay	133	Weininger	9,539,601	22,207,443	264	1,233,841
Cowles	Woodside Lutheran Home	Green Bay	153	Weininger	9,607,710	22,440,713	280	1,419,381
Cowles Total:					\$ 66,984,898	\$ 156,183,930	1,986	\$ 9,796,512
Cullen	Edgerton Hospital & Health Services	Edgerton	61	Jorgensen	3,447,504	8,058,661	108	565,897
Cullen	Fairhaven	Whitewater	84	Jorgensen	9,975,565	23,255,489	187	779,268
Cullen	Oregon Manor	Oregon	45	Jorgensen	3,056,483	7,134,510	84	417,465
Cullen	Cedar Crest Health Center	Janesville	95	Kolste	11,269,690	26,261,244	214	881,315
Cullen	Rock Haven	Janesville	130	Kolste	16,913,971	39,407,547	303	1,206,010
Cullen	St Elizabeth's Nursing Home	Janesville	43	Kolste	2,337,130	5,467,802	75	398,911
Cullen	Evansville Manor	Evansville	83	Ringhand	5,618,830	13,110,677	156	769,991
Cullen	Premier Rehabilitation & Skilled Nursing Center	Beloit	120	Ringhand	7,215,220	16,845,968	219	1,113,240
Cullen	Woods Crossing at Woods Point	Brodhead	22	Ringhand	2,082,335	4,858,228	45	204,094
Cullen Total:					\$ 61,916,727	\$ 144,400,124	1,392	\$ 6,336,191
Darling	Menomonee Falls Health Care Center	Menomonee Falls	78	Knodl	5,790,330	13,481,664	156	723,606
Darling	Virginia Highlands Health and Rehab Center	Germantown	121	Knodl	8,137,537	19,018,932	222	1,122,517
Darling	Golden LivingCenter - Silver Spring	Glendale	97	Pridemore	6,349,531	14,786,426	187	899,869
Darling	Lindengrove - Menomonee Falls	Menomonee Falls	135	Pridemore	12,404,493	28,944,582	273	1,252,395
Darling Total:					\$ 32,681,890	\$ 76,231,604	838	\$ 3,998,387

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Ellis	Manor Care Health Services - Appleton	Appleton	104	Bernard-Schaber	5,751,230	13,421,800	188	964,808
Ellis	Oakridge Gardens Nursing Center	Menasha	111	Bernard-Schaber	6,649,582	15,516,530	204	1,029,747
Ellis	Peabody Manor	Appleton	58	Bernard-Schaber	12,331,884	28,715,138	169	538,066
Ellis	Brewster Village	Appleton	204	Kaufert	18,650,772	43,458,572	424	1,892,508
Ellis	Vallhaven Care Center	Neenah	134	Kaufert	8,777,113	20,432,271	260	1,243,118
Ellis	Appleton Health Care Center	Appleton	150	Murphy	7,215,104	16,835,012	266	1,391,550
Ellis	Colony Oaks Care Center	Appleton	92	Murphy	5,900,129	13,737,060	177	853,484
Ellis	Rennes Health & Rehab Center - Appleton	Appleton	68	Murphy	5,535,541	12,925,474	132	630,836
Ellis Total:					\$ 70,811,355	\$ 165,041,857	1,820	\$ 8,544,117
Erpenbach	Heartland Country Village	Black Earth	50	Clark	2,808,008	6,554,751	90	463,850
Erpenbach	Maplewood of Sauk Prairie	Sauk City	120	Clark	7,801,348	18,223,041	220	1,113,240
Erpenbach	St Clare Meadows Care Center	Baraboo	102	Clark	8,572,522	19,990,066	204	946,254
Erpenbach	Tivoli at Divine Savior Healthcare	Portage	83	Clark	5,505,998	12,850,598	155	769,991
Erpenbach	Middleton Village Nursing & Rehab	Middleton	97	Hesselbein	8,442,608	19,665,071	200	899,869
Erpenbach	Rest Haven Nursing Home	Verona	21	Hesselbein	1,409,925	3,293,919	39	194,817
Erpenbach	Waunakee Manor Health Care Center	Waunakee	104	Hesselbein	7,191,400	16,802,458	193	964,808
Erpenbach	Badger Prairie Health Care Center	Verona	130	Pope-Roberts	16,170,310	37,698,750	294	1,206,010
Erpenbach	New Glarus Home	New Glarus	97	Pope-Roberts	5,149,874	12,007,128	176	899,869
Erpenbach Total:					\$ 63,051,992	\$ 147,085,783	1,572	\$ 7,458,708
Farrow	Masonic Center for Health and Rehab.	Dousman	84	Kapenga	6,219,709	14,483,674	167	779,268
Farrow	Waukesha Springs Health & Rehab Center	Waukesha	185	Kramer	11,291,087	26,347,539	341	1,716,245
Farrow	Lindengrove - Waukesha	Waukesha	135	Vacant	10,592,408	24,717,670	262	1,252,395
Farrow	ManorCare	Pewaukee	120	Vacant	7,179,178	16,768,316	217	1,113,240
Farrow	River Hills West HCC	Pewaukee	175	Vacant	7,677,575	17,927,181	303	1,623,475
Farrow	Virginia Health & Rehab Center	Waukesha	105	Vacant	5,652,676	13,195,294	188	974,085
Farrow Total:					\$ 48,612,632	\$ 113,439,673	1,480	\$ 7,458,708

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Fitzgerald	Clearview Combined	Juneau	216	Born	20,527,903	47,891,856	442	2,003,832
Fitzgerald	Golden Living Center - Beaver Dam	Beaver Dam	90	Born	5,014,921	11,679,158	168	834,930
Fitzgerald	Hillside Manor	Beaver Dam	123	Born	10,309,977	24,017,780	251	1,141,071
Fitzgerald	Hope Health & Rehabilitation Center	Lomira	42	Born	2,806,061	6,547,037	79	389,634
Fitzgerald	Mayville Nursing & Rehabilitation Center	Mayville	102	Born	6,284,966	14,630,780	195	946,254
Fitzgerald	Bethesda Lutheran Communities	Watertown	105	Jagler	13,155,154	30,671,037	237	974,085
Fitzgerald	Columbus Nursing & Rehabilitation Center	Columbus	50	Jagler	3,737,257	8,702,207	100	463,850
Fitzgerald	Golden Living Center - Watertown	Watertown	112	Jagler	6,912,624	16,084,884	216	1,039,024
Fitzgerald	Marquardt Memorial Manor, Inc.	Watertown	140	Jagler	11,714,119	27,365,833	270	1,298,780
Fitzgerald	Lake Country Health & Rehab. Center	Oconomowoc	144	Kleefisch	9,706,311	22,562,157	288	1,335,888
Fitzgerald	Shorehaven Health Center	Oconomowoc	135	Kleefisch	11,293,033	26,345,753	268	1,252,395
Fitzgerald	Willowbrook Nursing Home	Lake Mills	57	Kleefisch	4,680,447	10,886,441	119	528,789
Fitzgerald Total:					\$ 106,142,773	\$ 247,384,923	2,633	\$ 12,208,532
Grothman	Beechwood Rest Home	Kewaskum	26	LeMahieu	1,295,480	3,027,116	45	241,202
Grothman	Hartford Healthcare Center	Hartford	106	LeMahieu	4,823,487	11,239,593	189	983,362
Grothman	Homestead Care Center	New Holstein	90	LeMahieu	3,546,619	8,259,875	158	834,930
Grothman	Villa Loretto Nursing Home	Mt. Calvary	50	LeMahieu	3,477,164	8,119,739	94	463,850
Grothman	Willowdale Nursing & Rehabilitation Center	New Holstein	49	LeMahieu	3,141,977	7,319,612	94	454,573
Grothman	Cedar Lake Health Care Center	West Bend	229	Strachota	19,901,841	46,392,314	466	2,124,433
Grothman	Samaritan Health Center	West Bend	131	Strachota	12,270,348	28,567,615	279	1,215,287
Grothman	Cedar Springs Health & Rehabilitation Center	Cedarburg	78	Stroebe	7,846,763	18,235,228	176	723,606
Grothman	Heritage Nursing Home	Port Washington	74	Stroebe	5,418,587	12,604,143	149	686,498
Grothman	Lasata Care Center	Cedarburg	190	Stroebe	14,578,441	33,991,927	373	1,762,630
Grothman Total:					76,300,707	177,757,164	2,022	9,490,371
Gudex	Bethel Home	Oshkosh	173	Hintz	12,438,215	29,024,339	330	1,604,921
Gudex	Evergreen Health Center	Oshkosh	108	Hintz	14,111,221	32,892,584	249	1,001,916
Gudex	Christian Home & Rehab Center	Waupun	74	Schraa	5,761,551	13,430,730	146	686,498
Gudex	Northpoint Medical & Rehab Center	Oshkosh	120	Schraa	7,502,484	17,480,707	227	1,113,240
Gudex	Omro Care Center	Omro	114	Schraa	4,644,193	10,822,257	200	1,057,578
Gudex	Park View Health Center	Oshkosh	168	Schraa	17,607,369	41,058,541	357	1,558,536
Gudex	All About Life Rehabilitation Center	Fond du Lac	125	Thiesfeldt	5,931,533	13,816,645	226	1,159,625
Gudex	Fond du Lac Lutheran Home	Fond du Lac	133	Thiesfeldt	8,749,466	20,429,541	246	1,233,841
Gudex	Grancare Nursing & Rehabilitation Center	Fond du Lac	75	Thiesfeldt	3,478,217	8,107,212	134	695,775
Gudex	Harbor Haven Health & Rehabilitation	Fond du Lac	123	Thiesfeldt	8,633,136	20,154,192	232	1,141,071
Gudex	ManorCare Health Services - Fond du Lac	Fond du Lac	108	Thiesfeldt	5,688,350	13,280,264	193	1,001,916
Gudex	St. Francis Home	Fond du Lac	107	Thiesfeldt	7,367,164	17,201,196	200	992,639
Gudex Total:					\$ 101,912,899	\$ 237,698,208	2,741	\$ 13,247,556

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Hansen	Bornemann Nursing Home	Green Bay	127	Genrich	6,289,038	14,706,742	220	1,178,179
Hansen	Golden LivingCenter - Village Gardens	Green Bay	125	Genrich	5,975,995	13,920,005	226	1,159,625
Hansen	Grancare Nursing Center	Green Bay	75	Genrich	4,290,156	10,016,596	136	695,775
Hansen	Manor Care Health Services - East	Green Bay	79	Genrich	4,256,202	9,931,189	143	732,883
Hansen	Manor Care Health Services - West	Green Bay	105	Genrich	6,657,827	15,532,487	196	974,085
Hansen	Odd Fellow Home	Green Bay	82	Genrich	4,712,914	11,004,500	148	760,714
Hansen	Santa Maria Nursing Home	Green Bay	50	Genrich	2,606,895	6,087,951	89	463,850
Hansen	Brown County CTC - Bayshore Village	Green Bay	63	Klenke	8,850,934	20,608,424	154	584,451
Hansen	Ledge View Nursing Center	De Pere	32	Klenke	1,226,425	2,864,710	54	296,864
Hansen	Parkview Manor Health & Rehab Center	Green Bay	136	Klenke	6,735,072	15,709,679	243	1,261,672
Hansen	Luther Home	Marinette	120	Nygren	9,034,132	21,077,065	232	1,113,240
Hansen	Rennes Health & Rehab Center - East	Peshtigo	129	Nygren	7,997,536	18,648,054	241	1,196,733
Hansen	Rennes Health & Rehab Center - West	Peshtigo	99	Nygren	6,481,665	15,114,546	187	918,423
Hansen	The Woodlands of Oconto	Oconto	45	Nygren	2,550,643	5,944,677	83	417,465
Hansen	Whispering Oaks Care Center	Peshitgo	45	Nygren	1,727,444	4,029,282	77	417,465
Hansen Total:					\$ 79,392,877	\$ 185,195,906	2,429	\$ 12,171,424
Harris	Highland Heights HCC	Milwaukee	95	Goyke	4,891,885	11,407,582	171	881,315
Harris	St. Anne's Salvatorian Campus	Milwaukee	121	Goyke	10,316,443	24,088,573	237	1,122,517
Harris Total:					\$ 15,208,328	\$ 35,496,155	409	\$ 2,003,832
Harsdorf	Christian Community Home	Hudson	81	Knudson	8,910,802	20,767,965	177	751,437
Harsdorf	Kinnick Long Term Care	River Falls	68	Knudson	3,694,907	8,622,070	123	630,836
Harsdorf	The Lutheran Home	River Falls	60	Knudson	3,361,674	7,844,416	109	556,620
Harsdorf	American Heritage Care Center	Hammond	55	Murtha	3,783,934	8,807,648	108	510,235
Harsdorf	American Lutheran Home-Menomonie	Menomonie	50	Murtha	3,197,019	7,451,937	95	463,850
Harsdorf	Baldwin Care Center	Baldwin	50	Murtha	3,674,973	8,577,519	95	463,850
Harsdorf	Deerfield Care Center	New Richmond	61	Murtha	2,407,391	5,626,875	103	565,897
Harsdorf	Dunn County Health Care Center	Menomonie	137	Murtha	11,816,370	27,529,396	281	1,270,949
Harsdorf	Glenhaven, Inc.	Glenwood City	44	Murtha	2,765,124	6,456,855	81	408,188
Harsdorf	Parkview Home	Woodville	50	Murtha	3,093,604	7,220,414	92	463,850
Harsdorf	St Croix Health Center	New Richmond	72	Murtha	6,559,912	15,295,269	148	667,944
Harsdorf	Burnett Medical Center-ECU	Grantsburg	50	Severson	17,965,986	41,846,028	193	463,850
Harsdorf	Frederic Care Center	Frederic	50	Severson	2,903,901	6,760,850	94	463,850
Harsdorf	Golden Age Manor	Amery	114	Severson	7,400,139	17,266,527	213	1,057,578
Harsdorf	St. Croix Valley GSC	St. Croix Falls	85	Severson	5,186,168	12,093,397	158	788,545
Harsdorf	Willow Ridge	Amery	83	Severson	3,806,303	8,882,750	146	769,991
Harsdorf Total:					\$ 90,528,208	\$ 211,049,915	2,216	\$ 10,297,470

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Jauch	Ashland Care Center	Ashland	117	Bewley	4,349,612	10,159,679	198	1,085,409
Jauch	Avanti Health & Rehabilitation	Hurley	72	Bewley	4,894,854	11,394,949	141	667,944
Jauch	Golden Living Center - Ashland	Ashland	105	Bewley	5,454,215	12,708,334	192	974,085
Jauch	Mellen Manor	Mellen	40	Bewley	1,509,545	3,525,221	68	371,080
Jauch	Northern Lights Manor	Washburn	75	Bewley	6,294,051	14,699,154	146	695,775
Jauch	Park Manor	Park Falls	147	Bewley	5,472,140	12,779,236	249	1,363,719
Jauch	Pleasant View Nursing Home	Phillips	66	Bewley	5,148,725	12,021,546	127	612,282
Jauch	Sky View Nursing Center	Hurley	31	Bewley	1,229,450	2,873,576	52	287,587
Jauch	Villa Maria Health Care Center	Hurley	70	Bewley	3,876,208	9,050,200	126	649,390
Jauch	Benedictine Living Center	Spooner	90	Milroy	18,631,582	43,422,753	252	834,930
Jauch	Golden Living Center - Superior	Superior	90	Milroy	5,219,484	12,159,461	168	834,930
Jauch	Middle River Healthcare Center	South Range	100	Milroy	5,309,549	12,395,791	179	927,700
Jauch	Villa Marina Health and Rehab Center	Superior	72	Milroy	4,865,694	11,341,838	138	667,944
Jauch	Barron Care and Rehab	Barron	50	Smith	2,621,330	6,117,930	90	463,850
Jauch	Cumberland Memorial Hospital NH	Cumberland	50	Smith	17,984,593	41,930,103	185	463,850
Jauch	Dallas Care and Rehab.	Dallas	50	Smith	2,667,183	6,230,438	89	463,850
Jauch	Heritage Manor	Rice Lake	92	Smith	5,048,499	11,776,010	167	853,484
Jauch	Knapp Haven Nursing Home	Chetek	97	Smith	5,028,746	11,759,270	169	899,869
Jauch	Luther Midelfort - Northland	Barron	27	Smith	44,974,782	104,808,603	325	250,479
Jauch	Pioneer Nursing Home	Prairie Farm	42	Smith	2,618,430	6,109,211	78	389,634
Jauch	Rice Lake Convalescent Center	Rice Lake	85	Smith	5,105,391	11,891,725	160	788,545
Jauch	Terraceview Living Center	Shell Lake	50	Smith	3,015,500	7,032,036	93	463,850
Jauch Total:					\$ 161,319,561	\$ 376,187,066	3,391	\$ 15,010,186
Kedzie	East Troy Manor	East Troy	50	August	3,310,064	7,723,640	94	463,850
Kedzie	Geneva Lake Manor	Lake Geneva	60	August	3,899,431	9,092,008	113	556,620
Kedzie	Lakeland Health Care Center	Elkhorn	120	August	13,084,797	30,462,317	268	1,113,240
Kedzie	Willowfield Nursing & Rehabilitation Center	Delevan	61	August	5,104,222	11,874,427	127	565,897
Kedzie	Alden-Meadow Park HCC	Clinton	94	Loudenbeck	4,046,650	9,436,670	165	872,038
Kedzie	Beloit Health & Rehabilitation Center	Beloit	152	Loudenbeck	9,076,093	21,143,193	286	1,410,104
Kedzie	Holton Manor	Elkhorn	60	Loudenbeck	3,414,115	7,961,830	110	556,620
Kedzie	Williams Bay Care Center	Williams Bay	70	Loudenbeck	3,534,061	8,227,590	129	649,390
Kedzie	Alden Estates of Countryside, Inc.	Jefferson	120	Nass	20,623,412	47,897,265	342	1,113,240
Kedzie	Golden Living Center - Fort Atkinson	Fort Atkinson	87	Nass	5,253,777	12,230,904	166	807,099
Kedzie	Lindengrove - Mukwanago	Mukwanago	56	Nass	5,080,368	11,850,267	114	519,512
Kedzie Total:					\$ 76,426,991	\$ 177,900,112	1,913	\$ 8,627,610

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
C. Larson	Franciscan Villa	South Milwaukee	150	Honadel	15,303,175	35,700,884	314	1,391,550
C. Larson	Willowcrest Care Center	South Milwaukee	135	Honadel	12,554,923	29,207,171	291	1,252,395
C. Larson	Eastcastle Place-Bradford Terrace	Milwaukee	40	Richards	12,247,925	28,458,961	153	371,080
C. Larson	Eastside Health and Rehab. Center	Milwaukee	196	Richards	10,113,261	23,572,575	356	1,818,292
C. Larson	Jewish Home & Care Center	Milwaukee	160	Richards	13,773,490	32,136,836	319	1,484,320
C. Larson	Milwaukee Catholic Home	Milwaukee	122	Richards	15,217,987	35,491,109	273	1,131,794
C. Larson	St. John's Communities, Inc.	Milwaukee	56	Richards	4,802,466	11,186,444	115	519,512
C. Larson	Cameo Care Center	Milwaukee	112	Sinicki	7,548,389	17,592,474	215	1,039,024
C. Larson	Golden LivingCenter - South Shore	St. Francis	34	Sinicki	2,482,127	5,781,970	67	315,418
C. Larson	Maple Ridge Health and Rehab.	Milwaukee	80	Sinicki	6,472,128	15,063,970	164	742,160
C. Larson Total:					\$ 100,515,870	\$ 234,192,394	2,267	\$ 10,065,545
Lasee	Algoma Medical Center & LTCU	Algoma	60	Bies	3,662,714	8,552,296	110	556,620
Lasee	Door County Mem Hosp Skilled Nursing Facility	Sturgeon Bay	30	Bies	58,066,992	135,358,900	405	278,310
Lasee	Golden LivingCenter - Dorchester	Sturgeon Bay	120	Bies	6,843,311	15,927,888	226	1,113,240
Lasee	Good Samaritan Society - Scandia Village	Sister Bay	60	Bies	3,923,394	9,162,028	111	556,620
Lasee	Kewaunee Care Center	Kewaunee	66	Bies	3,139,517	7,319,763	118	612,282
Lasee	Rennes Health & Rehab Center - De Pere	De Pere	122	Jacque	9,977,946	23,271,036	242	1,131,794
Lasee	Parkside Care Center	Little Chute	76	A.Ott	4,058,677	9,456,785	140	705,052
Lasee Total:					\$ 89,672,552	\$ 209,048,695	1,351	\$ 4,953,918
Lassa	Edgewater Haven	Port Edwards	90	Krug	7,684,746	17,908,301	183	834,930
Lassa	Strawberry Lane Medical & Rehab Center	Wisconsin Rapids	120	Krug	5,829,633	13,579,387	217	1,113,240
Lassa	Wisconsin Rapids Care Center, LLC	Wisconsin Rapids	114	Krug	4,972,091	11,584,131	202	1,057,578
Lassa	Portage County HCC	Stevens Point	100	Shankland	9,311,965	21,704,888	208	927,700
Lassa	Stevens Point Care Center LLC	Stevens Point	114	Shankland	5,758,672	13,415,844	208	1,057,578
Lassa	Bethel Center	Arpin	111	Vruwink	5,918,785	13,799,127	202	1,029,747
Lassa	Morrow Memorial Home	Sparta	110	Vruwink	6,191,505	14,454,962	199	1,020,470
Lassa	Pine View Nursing Home	Black River Falls	95	Vruwink	4,821,234	11,245,406	171	881,315
Lassa	Rolling Hills	Sparta	103	Vruwink	8,101,146	18,890,257	203	955,531
Lassa	Tomah Care Center	Tomah	84	Vruwink	3,642,512	8,476,033	151	779,268
Lassa Total:					\$ 62,232,289	\$ 145,058,335	1,944	\$ 9,657,357
Lazich	Hales Corners Care Center	Hales Corners	62	Craig	4,972,942	11,616,121	119	575,174
Lazich	Muskego Health Care Center	Muskego	49	Craig	3,109,787	7,261,518	90	454,573
Lazich	Tudor Oaks	Muskego	61	Craig	4,102,132	9,575,007	114	565,897
Lazich	Clement Manor	Greenfield	166	Kuglitsch	14,390,136	33,563,624	334	1,539,982
Lazich	Kindred Transitional Care and Rehab. - Milwaukee	Greenfield	454	Stone	34,576,042	80,642,660	884	4,211,758
Lazich	SouthPointe HealthCare Center	Greenfield	174	Stone	10,916,416	25,514,486	315	1,614,198
Lazich Total:					\$ 72,067,454	\$ 168,173,416	1,856	\$ 8,961,582

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Lehman	Grande Prairie Health and Rehab. Center	Pleasant Prairie	118	Kerkman	7,934,856	18,537,135	218	1,094,686
Lehman	St. Joseph's Home For The Aged	Kenosha	90	Kerkman	6,568,630	15,322,358	173	834,930
Lehman	Mt Carmel Medical & Rehab Ctr	Burlington	155	Vos	10,898,267	25,360,762	308	1,437,935
Lehman	Oak Ridge Care Center	Union Grove	77	Vos	4,892,138	11,411,500	144	714,329
Lehman Total:					\$ 30,293,891	\$ 70,631,755	843	\$ 4,081,880
Leibham	Beverly LivingCenter - Sheboygan	Sheboygan	64	Endsley	2,748,835	6,409,198	112	593,728
Leibham	Meadowview Manor	Sheboygan	74	Endsley	3,842,287	8,952,063	135	686,498
Leibham	Pine Haven Christian Home	Sheboygan Falls	50	Endsley	4,175,959	9,751,603	97	463,850
Leibham	Sheboygan Progressive Care Center	Sheboygan	120	Endsley	7,158,593	16,654,329	230	1,113,240
Leibham	Sheboygan Senior Community, Inc.	Sheboygan	75	Endsley	8,391,575	19,550,858	166	695,775
Leibham	Sunny Ridge Health & Rehabilitation Center	Sheboygan	150	Endsley	9,283,100	21,649,149	280	1,391,550
Leibham	Morningside Health Center	Sheboygan	72	Kestell	4,542,052	10,563,936	140	667,944
Leibham	Plymouth Care Center	Plymouth	60	Kestell	3,486,346	8,122,446	112	556,620
Leibham	Rocky Knoll Health Care Facility	Plymouth	195	Kestell	17,238,979	40,148,026	406	1,809,015
Leibham	Chilton Care Center	Chilton	60	Tittl	3,049,698	7,106,775	109	556,620
Leibham	Manitowoc Health Care Center	Manitowoc	150	Tittl	9,448,620	22,029,434	282	1,391,550
Leibham	North Ridge Medical & Rehab Center	Manitowoc	119	Tittl	6,853,645	15,950,299	225	1,103,963
Leibham	River's Bend Health & Rehabilitation	Manitowoc	124	Tittl	8,761,159	20,384,106	247	1,150,348
Leibham	Shady Lane Inc.	Manitowoc	173	Tittl	8,999,245	21,010,793	308	1,604,921
Leibham Total:					\$ 97,980,092	\$ 228,283,016	2,851	\$ 13,785,622
Miller	McCarthy Nursing Home	Stoughton	12	Hebl	545,504	1,274,119	21	111,324
Miller	Nazareth Health & Rehab. Center	Stoughton	99	Hebl	7,191,661	16,773,202	191	918,423
Miller	Skaalen Sunset Home	Stoughton	142	Hebl	10,780,951	25,186,208	268	1,317,334
Miller	Sun Prairie Health Care Center	Sun Prairie	32	Hebl	2,774,550	6,476,447	63	296,864
Miller	Willows Nursing Home	Sun Prairie	57	Hebl	4,366,140	10,167,978	114	528,789
Miller	Belmont Nursing & Rehab Ctr.	Madison	90	Sargent	6,613,732	15,427,357	174	834,930
Miller	Karmenta Center	Madison	105	Sargent	6,978,763	16,255,066	203	974,085
Miller	Oak Park Nursing and Rehab Center	Madison	100	Sargent	8,452,902	19,705,057	202	927,700
Miller	Oakwood Village East	Madison	42	Sargent	5,460,377	12,724,020	97	389,634
Miller Total:					\$ 53,164,579	\$ 123,989,456	1,333	\$ 6,299,083

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Moulton	Augusta Area Nursing Home	Augusta	61	Bernier	2,782,248	6,501,990	105	565,897
Moulton	Mayo Clinic Health System-Oakridge	Osseo	21	Bernier	17,910,816	41,797,388	134	194,817
Moulton	Oakbrook Manor of Thorp	Thorp	58	Bernier	2,855,739	6,661,963	103	538,066
Moulton	Oakwood Villa	Altoona	92	Bernier	6,189,631	14,406,371	180	853,484
Moulton	Wissota Health and Regional Vent Center	Chippewa Falls	120	Bernier	9,722,476	22,694,024	234	1,113,240
Moulton	Chippewa Manor Nursing Home	Chippewa Falls	90	T. Larson	4,784,344	11,152,964	164	834,930
Moulton	Colfax Health and Rehab Center	Colfax	69	T. Larson	3,481,155	8,128,728	122	640,113
Moulton	Cornell Area Care Center	Cornell	50	T. Larson	4,073,463	9,470,409	105	463,850
Moulton	Hetzel Care Center	Bloomer	31	T. Larson	1,423,643	3,324,833	54	287,587
Moulton	Maplewood	Bloomer	31	T. Larson	27,416,082	63,934,993	211	287,587
Moulton	Clark County Health Care Center	Owen	206	Suder	17,171,151	40,049,985	410	1,911,062
Moulton	Colonial Center	Colby	95	Suder	4,769,665	11,120,312	171	881,315
Moulton	Golden Living Center - Continental Manor	Abbotsford	78	Suder	4,478,788	10,438,378	145	723,606
Moulton	Golden Living Center - Three Oaks	Marshfield	110	Suder	7,558,789	17,601,248	215	1,020,470
Moulton	Marshfield Care Center, LLC	Marshfield	152	Suder	8,453,792	19,702,552	280	1,410,104
Moulton	Neillsville Care and Rehab	Neillsville	60	Suder	2,002,102	4,668,206	102	556,620
Moulton Total:					\$ 125,073,886	\$ 291,654,343	2,735	\$ 12,282,748
Olsen	Fountain View Care Center	Ripon	85	Ballweg	4,934,310	11,486,034	161	788,545
Olsen	Golden LivingCenter - Wisconsin Dells	Wisconsin Dells	90	Ballweg	5,684,478	13,237,340	172	834,930
Olsen	Juliette Manor	Berlin	70	Ballweg	4,557,186	10,621,135	133	649,390
Olsen	Markesan Resident Home	Markesan	72	Ballweg	5,388,670	12,587,266	136	667,944
Olsen	Montello Care Center	Montello	50	Ballweg	3,216,534	7,501,622	94	463,850
Olsen	Sheltered Village of Ripon	Ripon	50	Ballweg	2,058,931	4,799,519	87	463,850
Olsen	Sunnyview Healthcare Center Inc.	Princeton	25	Ballweg	1,201,994	2,805,901	44	231,925
Olsen	Villa Pines Living Center	Friendship	85	Ballweg	4,944,581	11,525,945	158	788,545
Olsen	Bethany Home, Inc.	Waupaca	107	Petersen	7,153,294	16,689,063	202	992,639
Olsen	Crystal River Nursing & Rehab Ctr	Waupaca	74	Petersen	4,951,714	11,521,379	145	686,498
Olsen	Iola Living Assistance	Iola	50	Petersen	4,928,217	11,486,344	106	463,850
Olsen	Lakeview Manor	Weyauwega	50	Petersen	4,712,109	10,961,712	108	463,850
Olsen	Manawa Community Nursing Center	Manawa	50	Petersen	2,039,698	4,759,951	86	463,850
Olsen	St. Joseph Residence	New London	107	Petersen	6,378,740	14,892,100	195	992,639
Olsen	Weyauwega Health Care Center	Weyauwega	60	Petersen	4,190,761	9,750,828	119	556,620
Olsen	Wild Rose Manor	Wild Rose	59	Petersen	2,984,039	6,947,391	108	547,343
Olsen	Columbia Health Care Center	Wyocena	122	Ripp	9,825,036	22,883,470	247	1,131,794
Olsen	Golden LivingCenter - Randolph	Randolph	84	Ripp	4,412,738	10,287,770	153	779,268
Olsen	Good Samaritan Center	Lodi	50	Ripp	4,699,415	10,968,388	101	463,850
Olsen Total:					\$ 88,262,444	\$ 205,713,157	2,556	\$ 12,431,180

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Petrowski	Kennedy Park Medical & Rehab Center	Schofield	148	Spiros	9,771,189	22,753,009	286	1,372,996
Petrowski	Rennes Health & Rehab Center - Weston	Weston	34	Spiros	2,482,875	5,794,134	65	315,418
Petrowski	Beverly Living Center - Valley of Hayward	Hayward	59	Williams	3,443,198	8,018,669	111	547,343
Petrowski	Gilman Care Center	Gilman	50	Williams	1,794,921	4,183,341	86	463,850
Petrowski	Golden Living Center - Rib Lake	Rib Lake	60	Williams	2,721,062	6,335,013	108	556,620
Petrowski	Ladysmith Nursing Home	Ladysmith	62	Williams	3,232,417	7,550,173	110	575,174
Petrowski	Memorial Nursing and Rehab Ctr	Medford	101	Williams	6,508,235	15,177,867	190	936,977
Petrowski	Rusk County Nursing Home	Ladysmith	50	Williams	21,955,556	51,098,448	227	463,850
Petrowski	Water's Edge	Hayward	50	Williams	5,635,252	13,157,365	106	463,850
Petrowski	Colonial Manor Med & Rehab	Wausau	150	Wright	9,614,449	22,370,717	292	1,391,550
Petrowski	Marywood Convalescent Center	Wausau	90	Wright	5,969,218	13,923,550	170	834,930
Petrowski	North Central HCF	Wausau	265	Wright	20,364,200	47,507,027	515	2,458,405
Petrowski	Wausau Manor	Wausau	64	Wright	6,435,750	14,967,860	142	593,728
Petrowski Total:					\$ 99,928,322	\$ 232,837,174	2,408	\$ 10,974,691
Risser	Sunny Hill Health Care Center	Madison	68	Berceau	3,038,214	7,088,463	119	630,836
Risser	Oakwood Lutheran Home	Madison	95	Hulsey	12,427,246	28,925,226	227	881,315
Risser	St. Marys Care Center	Madison	184	Hulsey	15,967,754	37,286,958	361	1,706,968
Risser	Capitol Lakes Health Center	Madison	98	C. Taylor	21,927,281	50,936,118	317	909,146
Risser Total:					\$ 53,360,495	\$ 124,236,765	1,025	\$ 4,128,265

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Schultz	Crest View Nursing Home	New Lisbon	60	Brooks	4,711,415	10,991,032	117	556,620
Schultz	Fairview Nursing Home	Mauston	60	Brooks	5,041,177	11,762,188	119	556,620
Schultz	Heritage Manor	Elroy	76	Brooks	3,799,035	8,865,697	135	705,052
Schultz	Pine Valley Healthcare & Rehabilitation Center	Richland Center	104	Brooks	8,055,119	18,759,341	209	964,808
Schultz	Reedsburg Area Senior Life Center	Reedsburg	50	Brooks	4,393,935	10,241,672	102	463,850
Schultz	Sauk County HCC	Reedsburg	82	Brooks	10,283,120	23,945,743	191	760,714
Schultz	Schmitt Woodland Hills Inc	Richland Center	25	Brooks	1,483,699	3,514,251	36	231,925
Schultz	Bloomfield Manor	Dodgeville	85	Marklein	5,636,159	13,131,886	163	788,545
Schultz	Lafayette Manor	Darlington	80	Marklein	6,069,636	14,135,268	160	742,160
Schultz	Mineral Point Care Center	Mineral Point	53	Marklein	1,879,146	4,379,351	91	491,681
Schultz	Monroe Manor Nursing & Rehab Center	Monroe	74	Marklein	5,449,466	12,682,333	148	686,498
Schultz	Pleasant View Nursing Home	Monroe	130	Marklein	10,455,429	24,367,155	260	1,206,010
Schultz	Upland Hills - Nursing and Rehab. Center	Dodgeville	44	Marklein	37,576,217	87,472,953	322	408,188
Schultz	Boscobel Care and Rehabilitation	Boscobel	50	Tranel	1,496,826	3,497,844	82	463,850
Schultz	Golden LivingCenter - Riverdale	Muscoda	58	Tranel	3,024,148	7,047,356	106	538,066
Schultz	Good Samaritan Center - Fennimore	Fennimore	68	Tranel	3,700,279	8,639,021	122	630,836
Schultz	Gray's Nursing Home	Platteville	20	Tranel	1,000,157	2,339,001	35	185,540
Schultz	Lancaster Care Center	Lancaster	70	Tranel	2,820,034	6,573,358	122	649,390
Schultz	Manor Care Health Services - Platteville	Platteville	99	Tranel	4,383,761	10,224,816	174	918,423
Schultz	Orchard Manor	Lancaster	150	Tranel	10,974,977	25,568,422	295	1,391,550
Schultz	Southwest Health Center	Cuba City	84	Tranel	29,821,430	69,357,067	341	779,268
Schultz	St. Dominic Villa	Hazel Green	62	Tranel	2,610,156	6,095,495	107	575,174
Schultz Total:					\$ 164,665,320	\$ 383,591,252	3,438	\$ 14,694,768
Shilling	Bethany Riverside	La Crosse	123	Billings	7,739,214	18,074,014	225	1,141,071
Shilling	Bethany St. Joseph Care Center	LaCrosse	160	Billings	13,302,796	31,032,285	317	1,484,320
Shilling	Hillview Health Care Center	La Crosse	199	Billings	14,048,256	32,766,591	381	1,846,123
Shilling	St. Joseph's Nursing Home	La Crosse	80	Billings	5,457,416	12,731,335	152	742,160
Shilling	Lakeview Health Center	West Salem	156	Doyle	12,043,969	28,093,870	304	1,447,212
Shilling	Mulder Health Care Facility	West Salem	99	Doyle	4,502,320	10,519,517	171	918,423
Shilling	Onalaska Care Center	Onalaska	104	Doyle	5,509,693	12,866,409	185	964,808
Shilling	Bethel Home	Viroqua	95	Nerison	8,320,569	19,384,740	196	881,315
Shilling	Norseland Nursing Home	Westby	59	Nerison	3,475,423	8,116,333	107	547,343
Shilling	Prairie Maison	Prairie Du Chein	64	Nerison	4,034,437	9,410,650	119	593,728
Shilling	Sannes Skogdalen Nursing Facility	Soldiers Grove	66	Nerison	3,554,385	8,291,612	120	612,282
Shilling	Vernon Manor	Viroqua	98	Nerison	6,989,667	16,296,608	189	909,146
Shilling Total:					\$ 88,978,144	\$ 207,583,965	2,466	\$ 12,087,931

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
L. Taylor	Golden Living Center-Colonial Manor	Glendale	141	Barnes	9,347,608	21,771,502	272	1,308,057
L. Taylor	Golden LivingCenter - Bradley	Milwaukee	198	Barnes	12,033,348	28,007,845	379	1,836,846
L. Taylor	Milwaukee Estates Living & Care Center	Milwaukee	144	Barnes	8,658,546	20,216,828	262	1,335,888
L. Taylor	Seven Oaks	Glendale	94	Barnes	5,841,364	13,638,183	173	872,038
L. Taylor	Alexian Village	Milwaukee	108	Kessler	8,903,875	20,744,736	219	1,001,916
L. Taylor	Birchwood Healthcare and Rehab. Center	Milwaukee	198	Kessler	11,215,832	26,153,833	364	1,836,846
L. Taylor	Luther Manor	Wauwatosa	223	Kessler	19,332,049	45,088,528	448	2,068,771
L. Taylor	Millway Care And Rehabilitation	Milwaukee	81	Kessler	2,607,644	6,090,583	135	751,437
L. Taylor	Trinity Village	Milwaukee	70	Kessler	4,250,595	9,908,879	131	649,390
L. Taylor	Wellspring of Milwaukee	Milwaukee	185	Kessler	7,494,825	17,463,083	324	1,716,245
L. Taylor Total:					\$ 89,685,685	\$ 209,083,998	2,707	\$ 13,377,434
Tiffany	Eastview Medical & Rehab Center	Antigo	166	Czaja	10,368,819	24,150,905	316	1,539,982
Tiffany	Golden Living Center - Golden Age	Tomahawk	83	Czaja	3,797,040	8,841,945	149	769,991
Tiffany	Golden Living Center - Riverview	Tomahawk	61	Czaja	3,334,486	7,759,749	114	565,897
Tiffany	Pine Crest Nursing Home	Merrill	180	Czaja	11,403,364	26,560,333	344	1,669,860
Tiffany	Maryhill Manor, Inc.	Niagara	75	Mursau	4,050,543	9,452,388	135	695,775
Tiffany	NewCare, Inc	Crivitz	64	Mursau	3,668,807	8,561,701	117	593,728
Tiffany	Nu-Roc Community Health Care, Inc.	Laona	50	Mursau	3,162,517	7,387,174	91	463,850
Tiffany	Sharpe Care	Oconto Falls	99	Mursau	4,493,358	10,479,241	175	918,423
Tiffany	The Crandon Nursing Home	Crandon	50	Mursau	2,620,452	6,118,890	89	463,850
Tiffany	The Woodlands of Gillett	Gillett	40	Mursau	1,747,034	4,071,305	71	371,080
Tiffany	Woodland Village	Suring	50	Mursau	2,989,154	6,989,756	89	463,850
Tiffany	Friendly Village Nursing & Rehab Center	Rhineland	120	Swearingen	6,803,158	15,845,367	224	1,113,240
Tiffany	Golden LivingCenter - Florence	Florence	73	Swearingen	3,307,809	7,700,686	132	677,221
Tiffany	Lillian Kerr Healthcare Center	Phelps	50	Swearingen	5,344,526	12,442,777	111	463,850
Tiffany	Taylor Park	Rhineland	100	Swearingen	5,311,028	12,371,416	184	927,700
Tiffany Total:					\$ 72,402,096	\$ 168,733,633	2,341	\$ 11,698,297

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Vinehout	American Lutheran-Mondovi	Mondovi	81	Danou	4,184,675	9,756,710	147	751,437
Vinehout	Arcadia Nursing Home	Arcadia	75	Danou	4,549,416	10,601,644	141	695,775
Vinehout	Crystal Lake Manor	Strum	46	Danou	1,967,630	4,587,966	81	426,742
Vinehout	Family Heritage NH	Black River Falls	50	Danou	2,367,860	5,525,307	88	463,850
Vinehout	Grand View Care Center, inc.	Blair	98	Danou	5,118,484	11,942,743	176	909,146
Vinehout	Marinuka Manor	Galesville	59	Danou	2,968,427	6,935,931	103	547,343
Vinehout	Pigeon Falls Nursing Home	Pigeon Falls	37	Danou	2,776,668	6,461,992	75	343,249
Vinehout	St Michael's Ev Lutheran Home	Fountain City	40	Danou	2,019,320	4,710,450	72	371,080
Vinehout	Trempealeau Co. Health Care Center	Whitehall	146	Danou	14,126,505	32,894,936	313	1,354,442
Vinehout	Tri-County Memorial Nursing Home	Whitehall	50	Danou	13,716,101	31,952,923	164	463,850
Vinehout	Ellsworth Care Center	Ellsworth	60	Petryk	3,334,487	7,764,313	112	556,620
Vinehout	Heritage of Elmwood	Elmwood	46	Petryk	2,228,856	5,210,611	80	426,742
Vinehout	Oakview Care Center	Durand	50	Petryk	11,737,124	27,317,454	156	463,850
Vinehout	Pepin Manor	Pepin	50	Petryk	2,628,042	6,127,948	91	463,850
Vinehout	Plum City Care Center	Plum City	50	Petryk	2,326,331	5,430,838	88	463,850
Vinehout	Prescott Nursing and Rehab Center	Prescott	65	Petryk	3,201,551	7,457,224	118	603,005
Vinehout	Spring Valley Nursing Home	Spring Valley	50	Petryk	3,881,685	9,084,198	92	463,850
Vinehout	Dove Healthcare-West	Eau Claire	160	Wachs	11,457,312	26,772,862	298	1,484,320
Vinehout	Fall Creek Valley Nursing Home	Fall Creek	60	Wachs	2,987,897	6,974,128	106	556,620
Vinehout	Syverson Lutheran Home	Eau Claire	115	Wachs	6,998,918	16,316,112	215	1,066,855
Vinehout	The Clairemont	Eau Claire	161	Wachs	8,568,167	19,981,035	292	1,493,597
Vinehout Total:					\$ 113,145,457	\$ 263,807,324	3,005	\$ 14,370,073
Vukmir	Brookfield Rehabilitation Center	Brookfield	224	Hutton	14,183,271	33,087,458	418	2,078,048
Vukmir	Milwaukee County Rehab Center- Main Campus	Milwaukee	142	Hutton	29,910,691	69,537,655	434	1,317,334
Vukmir	St. Camillus Health Center	Wauwatosa	67	Hutton	14,908,891	34,587,502	225	621,559
Vukmir	CARE-AGE of Brookfield	Brookfield	110	Kooyenga	7,445,712	17,390,917	204	1,020,470
Vukmir	Lutheran Home for the Aging	Wauwatosa	187	Kooyenga	18,239,627	42,562,524	384	1,734,799
Vukmir	Wheaton Franciscan - Franciscan Woods	Brookfield	120	Kooyenga	8,783,352	20,488,647	231	1,113,240
Vukmir	Allis Care Center	West Allis	152	Sanfelippo	9,490,626	22,131,445	284	1,410,104
Vukmir	Lindengrove - New Berlin	New Berlin	135	Sanfelippo	11,026,098	25,731,580	265	1,252,395
Vukmir	Maplewood Health Center	West Allis	150	Sanfelippo	11,332,020	26,458,668	286	1,391,550
Vukmir	Mary Jude Nursing Home	West Allis	50	Sanfelippo	2,642,381	6,166,097	90	463,850
Vukmir Total:					\$ 127,962,669	\$ 298,142,493	2,820	\$ 12,403,349

**Wisconsin Nursing Facilities
Economic Impact Analysis***

State Senator	Nursing Facility	City	Beds	State Representative	Total Expenditures	Impact on Community		
						Economy	Jobs	State Taxes
Wirch	Brookside Care Center	Kenosha	154	Barca	14,555,661	33,911,360	324	1,428,658
Wirch	Manor Care Health Services - Kenosha	Kenosha	153	Barca	9,592,389	22,376,993	285	1,419,381
Wirch	Ridgewood Care Center	Racine	210	Barca	17,618,850	40,980,426	441	1,948,170
Wirch	Woodstock Health & Rehab Center	Kenosha	159	Barca	9,780,259	22,768,593	304	1,475,043
Wirch	Becker Shoop Center	Racine	110	Mason	6,811,850	15,871,281	208	1,020,470
Wirch	Lincoln Village Convalescent Center	Racine	122	Mason	8,013,582	18,663,694	235	1,131,794
Wirch	WFH - Lakeshore Manor	Racine	50	Mason	5,555,473	12,910,598	117	463,850
Wirch	Clairidge House	Kenosha	87	Ohnstad	3,258,567	7,598,905	150	807,099
Wirch	Hospitality Nursing & Rehabilitation Center	Kenosha	133	Ohnstad	9,290,089	21,612,269	265	1,233,841
Wirch	Kenosha Estates Living and Care Center	Kenosha	97	Ohnstad	5,720,621	13,316,178	184	899,869
Wirch	Sheridan Medical Complex	Kenosha	96	Ohnstad	6,507,446	15,145,581	188	890,592
Wirch Total:					\$ 96,704,787	\$ 225,155,878	2,701	\$ 12,718,767

*The nursing-facility specific community economic impact analysis, shown above and identified by Wisconsin State Senate Districts, has been computed by LeadingAge Wisconsin and WHCA/WICAL based on the March 2013 Report, *Economic Analysis: Nursing Homes' Contribution to Wisconsin's Economy & Employment*, issued by NorthStar Economics, Inc., Dennis K. Winters, Principal Investigator. LeadingAge Wisconsin and WHCA/WICAL engaged NorthStar Economics, Inc. to analyze and report on the economic impact of nursing homes on Wisconsin's economy. The consulting firm's Report revealed that Wisconsin Nursing facilities collectively contribute over \$5.5 billion to the state's economic activity.